



General Operating Fund

In this sub-section, the General Operating Fund is comprised of the General Fund, Indirect Cost Fund, Class Size Reduction Fund and Special Education Fund. This sub-section details the General Operating Fund revenue and expenditures expectations for the fiscal year 2017-18 through narratives and illustrations respectively.

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General Operating Fund - Summary

The General Operating Fund consists of five funds: the General, Indirect Cost, Donations and Trusts, District Projects, and Special Education Funds. The General Operating Fund, in this context, is defined as a fund for measuring and recording regular District financial activity that is not designated for any other specific purpose. The funds maintained in the General Operating Fund are typically available for legally authorized purposes. Although the Special Education Fund technically resides as Special Revenue Funds on the financial statements, they are included with the General Operating Fund. On the District's government-wide financial statements, the Special Education Fund is deemed to be a Major Special Revenue Fund separate from the General Fund.



General Operating Fund - Final Budget Analysis

Fiscal Years 2015-16 through 2017-18

Description	Actual 2015-16	Estimated 2016-17	Final Budget 2017-18	FY 2016-17 vs. 2017-18	
				\$ Change	% Change
Revenues:					
Local sources	\$1,441,171,451	\$1,490,885,500	\$1,532,332,000	\$41,446,500	2.8%
State sources	700,582,079	708,993,000	799,848,500	90,855,500	12.8%
Federal sources	157,399	215,000	200,000	(15,000)	-7.0%
Total revenues	2,141,910,929	2,200,093,500	2,332,380,500	132,287,000	6.0%
Expenditures:					
Salaries	1,368,810,752	1,372,067,000	1,459,467,032	87,400,032	6.4%
Fringe benefits	571,194,889	579,929,000	626,332,558	46,403,558	8.0%
Purchased services	96,996,853	94,611,000	92,505,315	(2,105,685)	-2.2%
Supplies	134,366,086	132,307,000	151,848,460	19,541,460	14.8%
Property and equipment	33,361,247	10,108,699	62,525,902	52,417,203	518.5%
Other expenditures	4,883,600	6,006,000	4,584,233	(1,421,767)	-23.7%
Total expenditures	2,209,613,427	2,195,028,699	2,397,263,500	202,234,801	9.2%
Excess (deficiency) of revenues over expenditures	(67,702,498)	5,064,801	(64,883,000)	(69,947,801)	-1381.1%
Other financing sources (uses):					
Proceeds from insurance	-	-	-	-	-
Gain on disposal of assets	-	-	-	-	-
Sale of medium-term bonds	39,730,281	32,100,000	32,000,000	(100,000)	-0.3%
Transfers from other funds	323,882,982	311,162,500	343,374,605	32,212,105	10.4%
Transfers to other funds	(329,700,035)	(340,162,500)	(343,374,605)	(3,212,105)	0.9%
Total other financing sources (uses)	33,913,228	3,100,000	32,000,000	28,900,000	932.3%
Opening fund balance - July 1¹	105,624,469	71,835,199	80,000,000	8,164,801	11.4%
Ending fund balance - June 30	\$71,835,199	\$80,000,000	\$47,117,000	\$(32,883,000)	-41.1%
(1) The opening fund balance shown in budget fiscal year 2017-18 reflects the 2016-17 estimated ending fund balance.					
Source: CCSD Budget and Accounting Departments					

General Operating Fund - Twenty Year History

Fiscal Years 1998-99 Through 2017-18

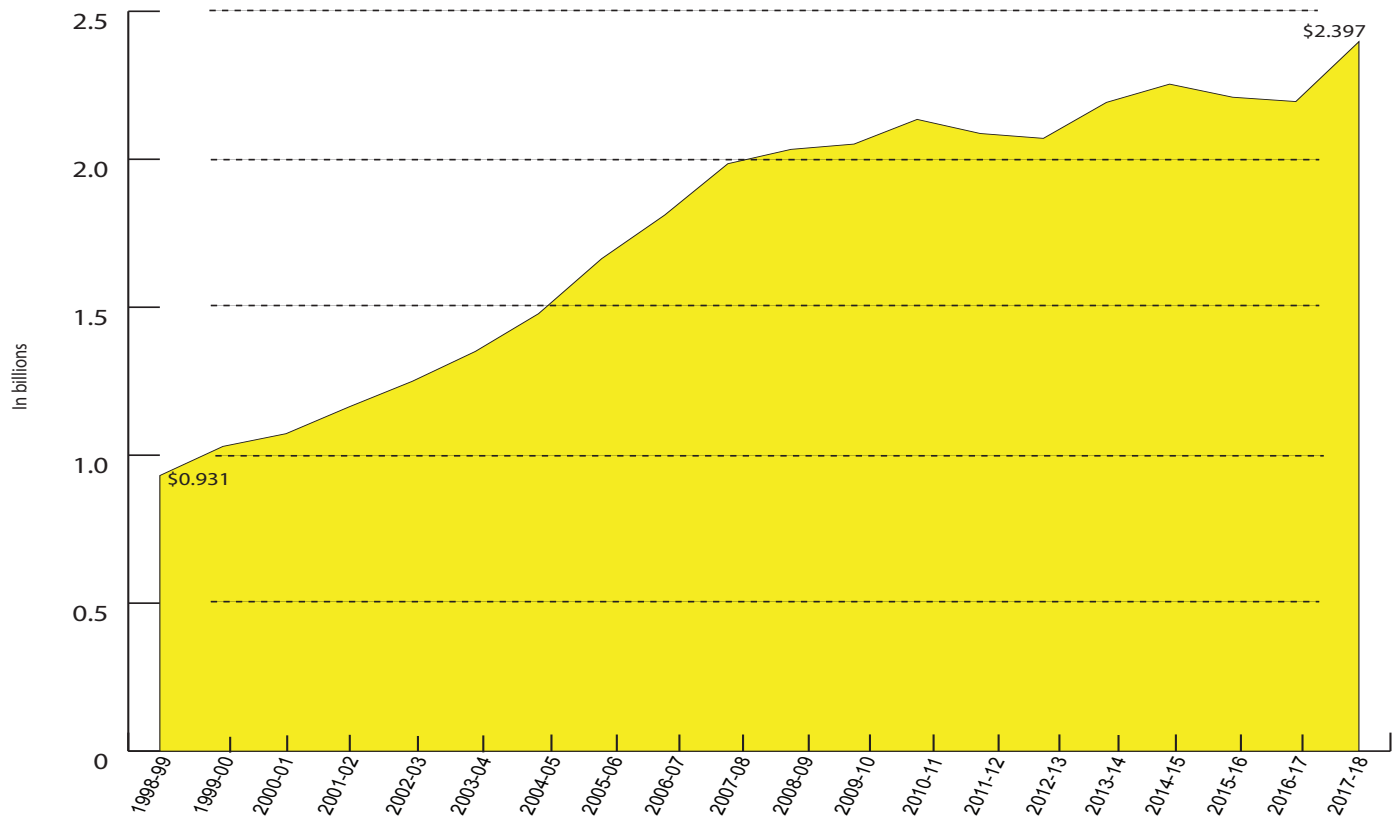
Year	Expenditure Appropriations	Dollar Increase (Decrease)	Percent Increase (Decrease)	4th Week Enrollment	Budget Per Student	Percent Increase (Decrease)
1998-99	931,208,043	82,038,879	9.7 %	203,777	4,570	2.7 %
1999-00	1,029,652,551	98,444,508	10.6 %	217,139	4,742	3.8 %
2000-01	1,072,657,733	43,005,182	4.2 %	231,125	4,641	(2.1)%
2001-02	1,163,403,949	90,746,216	8.5 %	244,684	4,755	2.5 %
2002-03	1,249,699,204	86,295,255	7.4 %	255,328	4,894	2.9 %
2003-04	1,350,739,123	101,039,919	8.1 %	268,357	5,033	2.8 %
2004-05	1,478,079,958	127,340,835	9.4 %	280,796	5,264	4.6 %
2005-06	1,663,853,336	185,773,378	12.6 %	291,329	5,711	8.5 %
2006-07	1,811,462,847	147,609,511	8.9 %	302,547	5,987	4.8 %
2007-08	1,984,894,552	173,431,705	9.6 %	308,745	6,429	7.4 %
2008-09	2,033,407,975	48,513,423	2.4 %	311,221	6,534	1.6 %
2009-10	2,051,324,159	17,916,184	0.9 %	309,442	6,629	1.5 %
2010-11	2,134,662,278	83,338,119	4.1 %	309,899	6,888	3.9 %
2011-12	2,086,954,110	(47,708,168)	(2.2)%	308,377	6,768	(1.7)%
2012-13	2,070,611,150	(16,342,960)	(0.8)%	311,218	6,653	(1.7)%
2013-14	2,192,222,729	121,611,579	5.9%	314,598	6,968	4.7%
2014-15	2,253,912,031	61,689,302	2.8%	317,759	7,093	1.8%
2015-16	2,209,613,427	(44,298,604)	(2.0)%	319,203	6,922	(2.4)%
2016-17 ²	2,195,028,699	(14,584,728)	(0.7)%	321,261 ¹	6,833	(1.3)%
2017-18 ²	2,397,263,500	202,234,801	9.2%	323,380 ¹	7,413	8.5%

(1) Average Daily Attendance
(2) Budgeted

Source: Budget, Accounting, and Demographics and Zoning Departments

General Operating Budgeted Appropriations - Twenty Year Graphical History

Fiscal Years 1998-99 through 2017-18



Source: CCSD Budget Department

General Operating Fund - Ending Fund Balance History

For Fiscal Years 2008-09 Through 2017-18

Fiscal Year	Total Operating Revenues ¹	Ending Fund Balance Components				Total Ending Fund Balances	Percentage of Total Revenues
		Nonspendable	Restricted	Assigned	Unassigned		
2009	2,043,771,867	3,558,623	32,343,951	90,599,713	40,808,506	167,310,793	8.2%
2010	2,024,083,800	3,832,495	40,308,480	80,703,202	20,211,517	145,055,694	7.2%
2011	1,922,782,424	4,006,893	31,396,735	41,989,300	19,227,824	96,620,752	5.0%
2012	1,938,993,587	3,943,290	10,975,344	42,674,151	19,389,936	76,982,721	4.0%
2013	1,961,751,397	14,329,960	464,209	58,180,804	19,617,514	92,592,487	4.7%
2014	2,068,012,687	5,260,902	202,114	88,589,394	25,850,159	119,902,569	5.8%
2015	2,114,818,162	5,227,043	198,492	68,476,662	31,722,272	105,624,469	5.0%
2016	2,141,910,929	4,792,828	10,645,907	18,913,023	37,483,441	71,835,199	3.4%
2017 ¹	2,200,093,500	4,500,000	29,800,000	7,200,000	38,500,000	80,000,000	3.6%
2018 ²	2,332,380,500	4,500,000	-	1,800,000	40,817,000	47,117,000	2.0%

(1) - Total operating revenue excludes the beginning fund balance, transfers into the General Operating Fund, sale of fixed assets, the execution of capital leases, and bond proceeds.

(2) - These estimates were taken from the FY 2016-17 estimated actuals.

(3) - These estimates were taken from the FY 2017-18 Final Budget projections.

Source: CCSD Budget and Accounting Departments

General Operating Fund - Ending Fund Balance

The importance of an adequate General Operating Fund balance cannot be overstated. An adequate fund balance provides financial protection to the District to offset lower than budgeted revenues or higher than anticipated operating costs. There are many factors that can cause revenues to decrease and operating costs to increase, many of which are unpredictable. Major reasons for maintaining an ending fund balance include: a reserve for economic uncertainty and to maintain bond credit ratings.

The General Operating Fund's ending fund balance is anticipated to decrease by over \$32.9 million, or 41.1%. This is a result of placing a fiscal year 2017 restricted \$29 million bus order but applying payment for the expenditure regarding the bus purchase in fiscal year 2018. On April 5, 2017, the Board approved a waiver to the District's 2.0% unassigned ending fund balance. This waiver will move the unassigned portion to 1.75% of total revenues. Regulation 3110 requires that an unassigned ending fund balance of not less than 2.0% of total General Operating Fund revenues be included in the budget. Unassigned ending fund balance is exclusive of inventories and amounts restricted or assigned for preexisting obligations.

General Operating Fund Resources

The General Operating Fund utilizes many sources of financial support to maintain the operations of a district spanning 8,012 square miles across southern Nevada. The District obtains its revenue from the following sources: State aid, property taxes, local school support taxes, governmental services tax, franchise tax fees, investment income, federal aid, miscellaneous revenues, and ending fund balance from the previous year. Detailed in the General Operating Fund - Estimated Resources illustration are the major sources of revenues.



State Aid

The District will receive 32.7% of its total resources from the State for General Operating Fund operations. The following outline explains the main features of the program for distributing State aid to school districts.

The Nevada Plan for School Finance

The Nevada Legislature has declared that the proper objective of state financial aid to public education is to insure each Nevada child a reasonably equal educational opportunity. Recognizing wide local variations in wealth and costs per pupil, the State supplements local financial ability to whatever extent necessary in each district to provide programs of instruction in both compulsory and elective subjects that offer full opportunity for every Nevada child to receive the benefit of the purposes for which public schools are maintained. The Nevada Revised Statutes (NRS 387.121) set forth that "...the quintessence of the State's financial obligation for such programs can be expressed in a formula partially on a per pupil basis and partially on a per program basis as: State financial aid to school districts equals the difference between school district basic support guarantee and local available funds produced by mandatory taxes minus all the local funds attributable to pupils who reside in the county but attend a charter school. This formula is designated as the Nevada Plan."

The amount of funds provided under the Nevada Plan for Clark County students is computed by multiplying the basic support guarantee per pupil of \$5,726 by the sum of:

1. Sixth-tenths of the count of pupils enrolled in pre-kindergarten from the Average Daily Enrollment (ADE) of the first quarter of the fiscal year;
2. The count of pupils enrolled in grades K – 12 from the Average Daily Enrollment (ADE) of the first quarter of the fiscal year.

In addition to the basic support guarantee per pupil, the legislature also establishes funding for State supported special education program. Additional special education units, if necessary, may need to be locally supported.

The 1993 Legislature approved NRS 387.047, which requires all school districts in the State to separately account for all funding received for the instruction of, and the provision of, related services to students with disabilities. This revenue is reported to the State in a separate Special Education Fund but is combined with the regular instructional revenue of the General Fund throughout this document.



General Operating Fund - Estimated Resources

Fiscal Year 2017-18

Description		Percentage of Budget
State aid (Distributive School Account)	\$799,848,500	32.7%
Local School Support Taxes (LSST)	981,000,000	40.1%
Property taxes	455,654,000	18.6%
Governmental Services Tax (GST)	66,100,000	2.7%
Franchise tax fees	3,000,000	0.1%
Other county taxes	1,400,000	0.1%
Federal aid	200,000	0.0%
Investment income	1,408,000	0.1%
Miscellaneous income:		
District project contributions	\$5,715,000	0.2%
Indirect costs from categorical grants	4,000,000	0.2%
Indirect costs from Food Services Fund	2,600,000	0.1%
E-Rate reimbursements	2,500,000	0.1%
Rental of facilities	1,600,000	0.1%
School project contributions	1,900,000	0.1%
Income from athletics	1,300,000	0.1%
Tuition from summer school	1,100,000	0.0%
Other miscellaneous income	2,160,000	0.1%
Charter school reimbursements	600,000	0.0%
Tuition from out-of-state students	145,000	0.0%
Transportation fees	150,000	0.0%
Proceeds from insurance	0	0.0%
Sale of medium-term bonds	32,000,000	1.3%
Opening fund balance:		
Unassigned	80,000,000	3.3%
Total estimated resources	\$2,444,380,500	100.0%

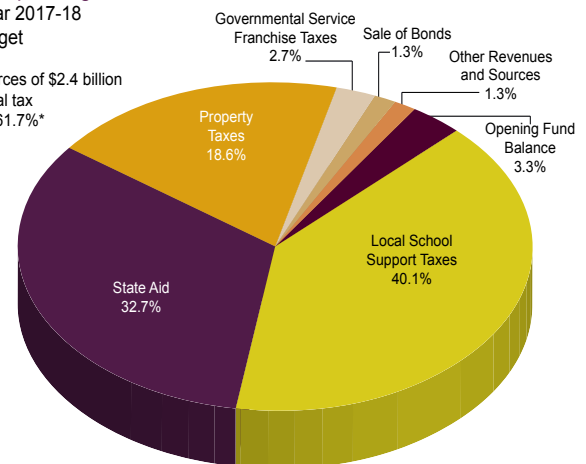
Source: CCSD Budget Department

General Operating Fund Resources

Fiscal Year 2017-18

Final Budget

Total resources of \$2.4 billion
County local tax resources 61.7%*



*County taxes include: Local School Support Taxes (Sales Tax), Property Taxes, Governmental Service Taxes, Franchise Taxes and other county taxes.

Estimated State Aid

In determining the amount to be distributed by the State to school districts, the amount of tax proceeds received from a 2.60 percent local school support sales taxes (LSST) plus the amount received from the one-third public schools operating property tax are deducted from the State's basic guarantee. When combining State aid, LSST, and one-third of the property tax collections, 79.0% of the District's General Operating Resources is accounted for. Since this is an enrollment-driven funding formula, it has the effect of cushioning the District somewhat from economic fluctuations. The computation shown below illustrates that, regardless of how much sales tax or public school operating property tax collections are received, the District should anticipate over \$1.9 billion, or 80.0% of the operations resources, to be provided through the Nevada Plan.

Computation of estimated State aid to be received by the District for the current year, based upon projected average daily enrollment (ADE), is as follows:

1. State basic support:	
For pre-kindergarten students (4,787 x .6 x \$5,726)	\$16,445,977
For kindergarten students (423,455 x \$5,726)	134,301,383
For elementary and secondary students (295,139 x \$5,726)	1,689,964,368
For special education funding	121,568,500
Distributive School Account (DSA) Support Level	<u>1,962,280,228</u>
2. Less: local contribution:	
Proceeds from 2.60 cents local school support (sales) tax	(981,000,000)
Proceeds from 1/3 public schools operating property tax	(151,884,667)
Total Local Contribution	<u>(1,132,884,667)</u>
3. Adjustments to state share:	
Non-Traditional Student Allocation	128,939
Charter School Revenue Adjustment	(33,226,000)
Total Adjustment to State Share	<u>(33,097,061)</u>
4. State general funds:	
Elementary Counselors	50,000
Contingency account for Special Education (Senate Bill 508)	3,500,000
Adult High School Diploma Program	14,764,967
Class Size Reduction	111,770,800
Total State General Funds	<u>130,085,767</u>
5. State payments to be received in support of District programs	<u>\$926,384,267</u>

Property Taxes

Over 19.0% of the District's general operations revenue will be generated from local property tax collections. Property tax collections are based upon the assessed valuations of real and personal property, as provided by the Clark County Assessor, after which reductions are granted for any legislative abatements.

Property tax collection projections are based on a conservative growth rate of 2.4% for the 2017-2018 year. The 2005 Legislature enacted Assembly Bill 489 to provide partial relief abatement from escalating assessments created by previous escalations in the market values of real property. The cap limits each property's valuation increase to no more than 3% above that assessed in the prior tax year on all single-family, owner-occupied residences. All other real property categories are limited to a valuation increase of no more than 8% above that assessed in the prior tax year. All new properties, previously not on the tax rolls, are ineligible for relief abatement.

The total property tax levy, for operating purposes, is 75 cents per \$100 of net assessed value. Under Nevada statutes, school districts may not levy more than 50 cents (2/3) per \$100 of net assessed value of taxable property for the support of public schools, and not more than 25 cents (1/3) per \$100 of net assessed value to complement revenue from State aid funds (see State Aid). The necessary tax rate for repayment of school construction funds and public safety compliance programs (55.34 cents per \$100 of assessed value) is levied in addition to the tax rate for operating expenses (NRS 387.195) and is receipted into the Debt Service Fund.

Property taxes are received from two types of tax rolls:

1. Secured Roll – Real Property (land and any improvement built thereon) and other personal property (example: house furnishings) secured by the real property. Taxes on the Secured Roll are billed and collected by the County Treasurer.
2. Unsecured Roll – All property not assessed upon the Secured Roll (examples: mobile homes, airplanes, boats, and slide-in campers). Taxes on the Unsecured Roll are billed and collected by the County Assessor.

Of the public schools operating property tax, one-third is included and usually protected from fluctuation by the guarantee of the State Aid distribution formula. The remaining two-thirds is based upon assessed valuations that are determined prior to the inception of the fiscal year. Actual valuations are not realized until October 2017.

The computation of estimated property tax collections is as follows:

Assessed valuation at the time of Final Budget adoption (35% of market value) as of March 25, 2017	\$78,880,943,791
Estimated reduction due to legislative tax relief abatements and exemptions	(18,656,400,000)
Adjusted Net Valuation	<u>60,224,543,791</u>
Tax rate for general operating purposes per \$100 of net assessed valuation	0.75
Subtotal	<u>451,684,000</u>
Add: Net proceeds of mines	78,000
Estimated delinquent property tax collections	<u>3,900,000</u>
Estimated Total Property Tax Collections	<u>\$455,654,000</u>

Source: Clark County Assessor's Office

Local School Support (Sales) Tax

The 1967 Legislature passed the Local School Support Tax (LSST) law (NRS 374.015). The law imposes, in addition to the sales and use taxes enacted in 1955, a separate tax rate upon the privilege of selling tangible personal property at retail in each county to provide revenues for the school district comprising such county. The current levy rate of 2.60% became effective July 1, 2009 and was continued by the 2017 Legislature to supplement State funding of K-12 public education.

As of April 1, 2017, Clark County residents (as well as tourists) will pay a total of 8.25% sales tax on all purchases except on food items for home preparation and prescribed medicines. This is an increase of 0.15 from the prior 8.1% rate. Revenues generated from the 2.6 cents portion (LSST) of the sales tax are earmarked for funding of the State Aid formula. The estimate of local sales taxes generated for school support for 2018 is \$981.0 million. This amount has been determined from the latest available information on sales tax collections as provided by the Department of Taxation and is subject to fluctuation throughout the year based upon current economic activity.

It is estimated that over 40% of the District's operational resources for 2018 will be generated from the LSST. The entirety of the sales tax is included in the State Aid formula as previously described. As a result of this feature, any increases or decreases in collections generally do not have a direct impact upon the District's budget since the enrollment-driven State payments are adjusted inversely with local school support sales tax receipts. However, there have been previous significant fluctuations from preliminary estimates which impacted the State's capacity to distribute the full per student DSA "guarantees" and resulted in mid-year reductions of anticipated revenues.



Governmental Services Tax

Motor vehicle license fees (Governmental Services Taxes) are collected by the State Department of Motor Vehicles based upon the age of the vehicle and returned to the counties from which they are collected (NRS 482.181). It is estimated that the District will receive \$66.1 million during the year. These revenues are volatile due to the instability of new vehicle purchase activity and the increasing age of vehicles currently on the tax rolls.

Franchise Tax

The Franchise Tax is a county tax of 2% levied against the net proceeds of public utilities on that portion of their business operated outside incorporated cities (NRS 709.110). It is estimated that the District will receive \$3.0 million from this source, which has been subject to considerable fluctuation, based upon the profitability of the various utilities. Fortunately, it does not represent a material portion of the District's revenue base.

General Operating Fund - History Of Resources

For Fiscal Years 2008-09 Through 2017-18

Year	County Taxes	% of Total	State Sources	% of Total	Federal Sources	% of Total	Other Sources ⁴	% of Total	Opening Balances	% of Total	Total Resources
2008-09	1,263,951,844	57.4	666,045,473	30.2	82,265,377 ²	3.8	27,802,582	1.3	163,474,529	7.4	2,203,899,805
2009-10	1,300,965,604	59.2	692,694,166	31.5	303,570	-	37,188,412	1.7	167,310,793	7.6	2,198,462,545
2010-11	1,206,926,415	56.3	686,744,074	32.0	337,954	-	106,618,891	5.0	145,055,694	6.8	2,145,683,028
2011-12	1,222,078,785	58.7	688,533,420	33.1	839,281	-	75,042,101 ³	3.6	96,620,752	4.6	2,083,114,339
2012-13	1,238,522,974	59.5	693,193,421	33.3	374,155	-	73,960,066 ³	3.6	76,982,721	3.7	2,083,033,337
2013-14	1,284,847,936	57.9	752,389,804	33.9	237,429	-	90,901,504	4.1	92,596,487	4.2	2,220,973,160
2014-15	1,349,860,724	59.4	736,734,504	32.4	340,659	-	64,009,929	2.8	119,902,569	5.3	2,270,848,385
2015-16	1,409,496,515	61.6	700,582,079	30.6	157,399	-	71,405,217	3.1	105,624,469	4.6	2,287,265,679
2016-17 ¹	1,464,409,000	63.6	708,993,000	30.8	215,000	-	58,576,500	2.5	71,835,199	3.1	2,304,028,699
2017-18 ¹	1,507,154,000	61.7	799,848,500	32.7	200,000	-	57,178,000	2.3	80,000,000	3.3	2,444,380,500

¹ Projected amounts

² Includes \$82,239,829 from the American Recovery and Reinvestment Act

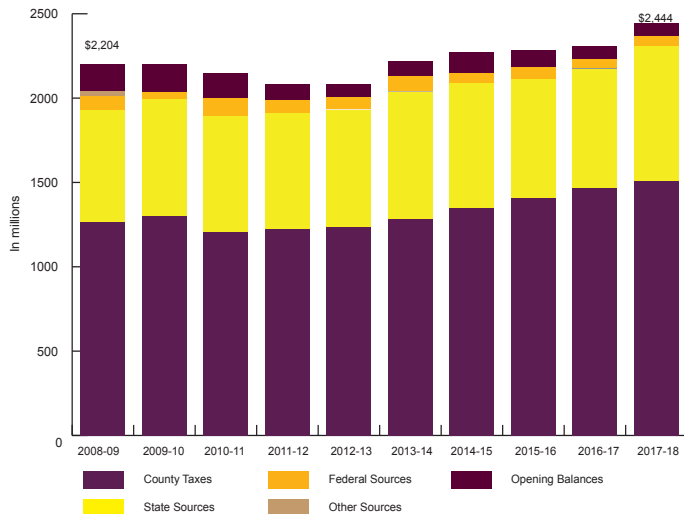
³ Class Size Reduction transfer remains. In previous CABR, CSR transfer was removed

⁴ Chart includes transfers in and medium-term financing.

Source: CCSD Budget and Accounting Departments

General Operating Fund - Illustrated History of Resources

For Fiscal Years 2008-09 Through 2017-18



Ending Fund Balance From Previous Year

Each year, the unused portion of the District's operating budget reverts into the ending fund balance. This balance is then available as a resource in the subsequent year. The purpose of projecting an ending fund balance is to provide a margin against the effects of economic fluctuations and/or revenue collections, and to enable a smooth continuation of essential programs, even though unforeseen financial circumstances may occur. The ending fund balance is estimated to be \$80.0 million for fiscal year 2017 and reflects a \$8.2 million improvement over the ending fund balance for fiscal year 2016.

Investment Income

Investment income is earned by investing District funds until they are needed for payroll or accounts payable purposes. Funds are invested for various lengths of time based upon the need for safety, liquidity, and yield, in that order. It is estimated that the District will earn \$1.4 million for general operating purposes from its investment activities.

Federal Aid

Revenues from federal sources for the General Operating Fund are estimated to be \$200 thousand. Other federal sources are subject to substantial fluctuation, based upon the dates of payment from the federal government, therefore, a lump sum estimate process is used in lieu of trending or other techniques.

Miscellaneous Revenue Sources

The General Operating Fund serves as the record keeping and transactional foundation for District operations. Aside from major revenue sources, such as, State, Federal, and major local sources, the miscellaneous sources contains all other minor financial resources within the General Operating Fund. Examples of those resources include: tuition programs, school projects, facility rentals, athletic programs and other minor sources of revenues. Each source is accounted for separately and maintained within the General Operating Fund. Miscellaneous revenues represent approximately 1.0% of the resources for the General Operating Fund.

Sale of Medium-Term Bonds

The District anticipates issuing \$32.0 million in medium-term obligation bonds to be repaid within a ten year period. The proceeds will be used to purchase buses for growth, replacement of an ever-aging fleet of vehicles, and to support technology equipment replacement.



General Operating Fund Expenditures

District expenditures must be reported to the Nevada Department of Education in accordance with accounting classifications outlined in the Nevada Financial Accounting Handbook for Local Education Agencies. However, the day-to-day administration of the budget is delegated to the operating administrators in charge of schools and departments. From an operating standpoint, control is typically provided by the operating unit.

Total fiscal year 2018 expenditures are projected to be \$2.4 billion, a \$202.2 or 9.2% increase over prior year. \$127.4 million of this increase is a result of a 6.5% increase in salaries and benefits which account for 87.0% of total expenditures. \$104.0 million of the salaries and benefits increase is reflected in licensed staff, a result of arbitration. Another \$53.2 million of this \$202.2 million increase is reflected in Transportation. This increase is primarily due to a fiscal year 2017 school bus purchase being received and paid in fiscal year 2018 which understates and overstates 2017 and 2018 expenditures, respectively.

Funds for the General Operating Fund capital equipment purchases have been removed from individual administrative department budgets. A separate account has been established in Unit 0059, and only high priority equipment requests will be authorized for purchase. With a few exceptions for purchases that had been authorized for inclusion in this budget, all other units' fiscal year 2018 equipment accounts will reflect no appropriations.

General Operating Fund - Appropriation Summary

Fiscal Year 2017-18

Description	Amounts	Totals	% of Budget
Regular Programs:			
Instruction	\$1,009,178,218		
Other Direct Support	42,110,742	\$1,051,288,960	43.0%
Special Programs:			
Instruction	383,514,461		
Other Direct Support	30,210,677	413,725,138	16.9%
Vocational & Technical Programs:			
Instruction	7,685,449		
Other Direct Support	1,852,495	9,537,944	0.4%
Other Instructional Programs:			
Instruction	27,747,679		
Other Direct Support	26,110,428	53,858,107	2.2%
Total Instructional Programs		1,528,410,149	62.5%
Undistributed Expenditures:			
Student Support	86,554,211		3.5%
Instructional Staff Support	34,033,047		1.4%
General Administration	28,072,860		1.1%
School Administration	200,405,731		8.2%
Central Services	63,538,996		2.6%
Operation and Maintenance of Plant	270,723,659		11.1%
Student Transportation	182,849,847		7.5%
Total Undistributed Expenditures		866,978,351	35.4%
Interdistrict Payments		1,875,000	0.1%
Ending Fund Balance - Nonspendable		4,500,000	0.2%
Ending Fund Balance - Restricted		-	0.0%
Ending Fund Balance - Assigned		1,800,000	0.1%
Ending Fund Balance - Unassigned		40,817,000	1.7%
Total Application of Funds		\$2,444,380,500	100.0%
Source: CCSD Budget and Accounting Departments			

General Operating Fund - Major Expenditure Areas For Fiscal Years 2013-14 Through 2017-18

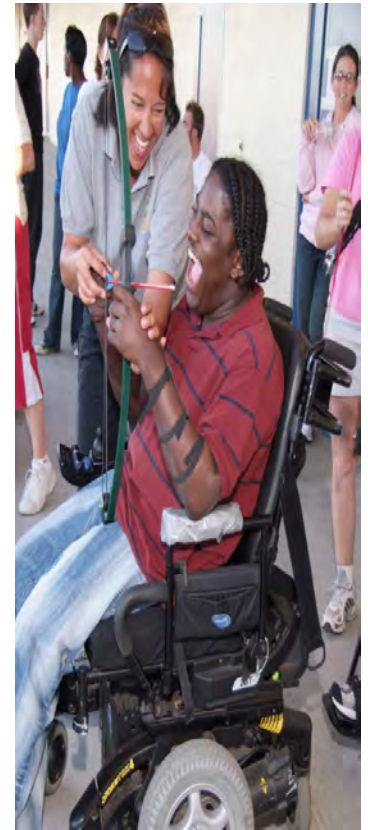
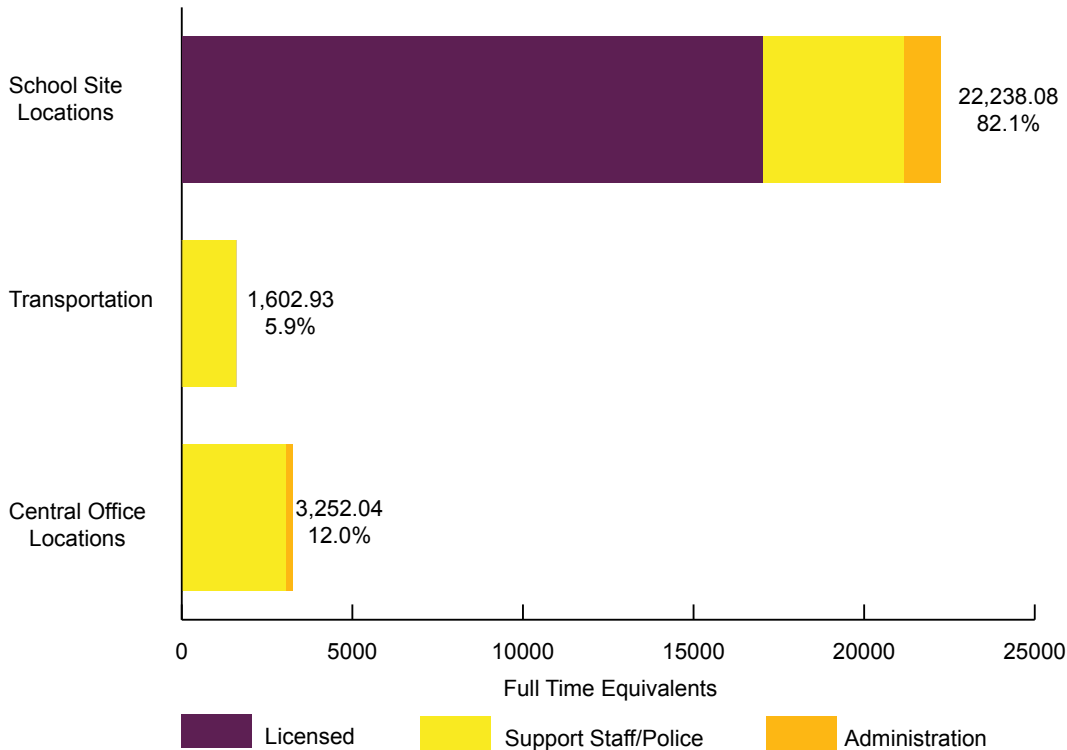
Description	Actual 2013-14	Actual 2014-15	Actual 2015-16	Estimated Actual 2016-17	Final Budget 2017-18	% Change
Salaries and benefits:						
Licensed salaries	\$856,417,175	\$883,714,719	\$905,396,977	\$901,366,589	\$974,005,687	8.10%
Licensed benefits	331,581,710	338,999,844	365,893,144	365,077,150	396,409,479	8.60%
Total licensed staff	1,187,998,885	1,222,714,563	1,271,290,121	1,266,443,739	1,370,415,166	8.20%
Support salaries	320,945,018	327,141,205	335,086,930	341,262,934	353,742,058	3.70%
Support benefits	144,191,376	146,624,070	157,121,161	160,711,904	173,958,934	8.20%
Total support staff	465,136,394	473,765,275	492,208,091	501,974,838	527,700,992	5.10%
Administrative salaries	110,372,507	117,264,356	117,185,358	130,724,584	120,316,318	-8.00%
Administrative benefits	38,412,352	40,266,278	42,775,522	43,256,571	50,491,744	16.70%
Total administrative staff	148,784,859	157,530,634	159,960,880	173,981,155	170,808,062	-1.80%
Police salaries	10,055,810	10,046,439	11,141,484	10,908,779	11,402,969	4.50%
Police benefits	4,929,825	4,909,703	5,405,062	5,059,311	5,472,401	8.20%
Total police staff	14,985,635	14,956,142	16,546,546	15,968,090	16,875,370	5.70%
Total salaries and benefits	1,816,905,773	1,868,966,614	1,940,005,638	1,958,367,822	2,085,799,590	6.50%
Services and materials:						
Instructional materials	76,595,955	74,431,792	51,213,340	75,761,000	79,121,861	4.40%
Transportation	43,119,724	48,243,578	49,151,926	20,709,000	73,953,741	257.10%
Utilities, postage, property liability	84,618,104	92,380,881	92,391,625	94,623,544	97,297,350	2.80%
Other expenditures	74,921,562	79,149,031	76,850,898	45,567,332	61,090,958	34.10%
Total expenditures	\$2,096,161,118	\$2,163,171,896	\$2,209,613,427	\$2,195,028,698	\$2,397,263,500	9.20%
Expenditures per student	\$6,908	\$7,050	\$7,175	\$7,080	\$7,457	5.30%
Source: CCSD Budget and Accounting Departments						

General Operating Fund - Full-Time Equivalent Employees Fiscal Year 2017-18

Description	Licensed	Employees Support/Police ¹	Administration	Total FTE's	% of FTE's
School Locations:					
Instructional Classroom	15,687.88	1,931.81	-	17,619.69	65.00%
Media, Counseling, and Health Services	1,332.36	885.54	139.50	2,357.40	8.70%
School Administration	0.00	1,339.49	921.50	2,260.99	8.30%
Total School Locations	17,020.24	4,156.84	1,061.00	22,238.08	82.00%
Classroom Support:					
Driver and Bus Maintenance Personnel	0.00	1,594.93	8.00	1,602.93	6.0%
Central Office Locations:					
Maintenance, Personnel, and Business Services	1.00	2,958.87	151.40	3,111.27	11.5%
Superintendent and Staff	0.50	80.77	59.50	140.77	0.5%
Total Central Office Locations	1.50	3,039.64	210.90	3,252.04	12.0%
Grand Total	17,021.74	8,791.41	1,279.90	27,093.05	100.0%
(1) FTE reflects 9-, 10-, 11-month support staff as percentages of full FTE's. See conversion table in the Information Section.					
Source: CCSD Budget Departments					

General Operating Fund - Staffing Distribution

Fiscal Year 2017-18



General Operating Fund - Costs Per Pupil (Weighted Enrollment)

For Fiscal Years 2013-14 Through 2017-18

Description	Actual	Actual	Actual	Estimated	Final Budget	2016-17 vs. 2017-18	
	2013-14	2014-15	2015-16	Actual 2016-17	2017-18	\$ Change	% Change
Instructional expenditures:							
Regular instructional	\$3,163.80	\$3,170.18	\$3,186.17	\$3,169.02	\$3,270.30	\$101.28	3.2%
Special instructional	1,073.65	1,107.60	1,151.51	1,211.97	1,287.00	75.03	6.2%
Vocational instructional	22.95	23.22	22.08	22.03	29.67	7.64	34.7%
Other instructional	132.08	139.09	157.15	159.22	167.54	8.32	5.2%
Total instructional	4,392.48	4,440.09	4,516.91	4,562.24	4,754.51	192.27	4.2%
Undistributed expenditures:							
Student Support	247.40	252.04	265.80	267.97	269.25	1.28	0.5%
Instructional Staff Support	155.00	189.08	180.08	110.55	105.87	(4.68)	(4.2%)
General Administration	67.64	78.78	98.15	81.98	87.33	5.35	6.5%
School Administration	598.77	617.26	631.92	643.68	623.41	(20.27)	(3.1%)
Business Support	175.68	184.83	180.16	188.86	197.65	8.79	4.7%
Operation & Maintenance of Plant	860.42	864.40	847.52	855.57	842.15	(13.42)	(1.6%)
Student Transportation	406.95	419.68	449.78	360.86	568.80	207.94	57.6%
Other Support	-	-	-	-	-	-	0.0%
Capital Outlay	-	-	-	3.18	2.49	(0.69)	(21.7%)
Interdistrict Payments	3.48	3.87	4.36	5.29	5.83	0.54	10.2%
Total undistributed	2,515.34	2,609.94	2,657.77	2,517.94	2,702.78	184.84	7.3%
Total expenditures per student	\$6,907.82	\$7,050.03	\$7,174.68	\$7,080.18	\$7,457.29	\$377.11	5.3%
Total weighted enrollment ¹	303,447	306,832	307,974	310,025	321,466	11,441	3.7%
Total expenditures	\$2,096,161,119	\$2,163,171,891	\$2,209,613,427	\$2,195,028,699	\$2,397,263,500	\$202,234,801	9.2%

(1) Represents the 4th week enrollment with kindergarten and pre-kindergarten counts multiplied by 0.6 (and excludes out-of-state students transferred into Nevada).

In FY18 kindergarten was multiplied by 1.0. Starting fiscal year 2016, the actual weighted enrollment is based on the Average Daily Enrollment (ADE) for the first quarter of the fiscal year.

Source: CCSD Budget and Accounting Departments

General Operating Fund - Projected Budgets

For Fiscal Years 2017-18 Through 2020-21

Fund Expenditure Appropriations by Major Object

Description	2017-18 Budget	2018-19 Projected	2019-20 Projected	2020-21 Projected	Projected Growth Rate
Revenues:					
Property taxes	\$455,654,000	\$465,600,000	\$473,600,000	\$474,600,000	0.2%
Local school support taxes	981,000,000	1,007,000,000	1,022,080,000	1,047,160,000	2.5%
Other local revenues	95,678,000	97,000,000	98,000,000	99,000,000	1.0%
State sources	799,848,500	816,000,000	826,000,000	841,000,000	1.8%
Federal sources	200,000	300,000	300,000	300,000	0.0%
Total Revenues	<u>2,332,380,500</u>	<u>2,385,900,000</u>	<u>2,419,980,000</u>	<u>2,462,060,000</u>	1.7%
Expenditures:					
Salaries	1,459,467,032	1,480,000,000	1,515,000,000	1,540,000,000	1.7%
Employee benefits	626,332,558	635,000,000	650,000,000	661,000,000	1.7%
Purchased services	92,505,315	94,000,000	95,000,000	96,000,000	1.1%
Supplies	151,848,460	153,000,000	158,000,000	163,000,000	3.2%
Property and equipment	62,525,902	34,000,000	2,000,000	2,000,000	0.0%
Other expenditures	4,584,233	4,600,000	1,000,000	1,000,000	0.0%
Total Expenditures	<u>2,397,263,500</u>	<u>2,400,600,000</u>	<u>2,421,000,000</u>	<u>2,463,000,000</u>	1.7%
Excess (Deficiency) of Revenues over Expenditures	<u>(64,883,000)</u>	<u>(14,700,000)</u>	<u>(1,020,000)</u>	<u>(940,000)</u>	(7.8%)
Other Sources and (Uses):					
Gain on disposal of assets	-	50,000	50,000	50,000	0.0%
Sale of Medium-Term Bonds	32,000,000	32,000,000	-	-	0.0%
Transfers to Other Funds	-				
Total Other Sources and (Uses)	<u>32,000,000</u>	<u>32,050,000</u>	<u>50,000</u>	<u>50,000</u>	0.0%
Opening Fund Balance - July 1	80,000,000	47,117,000	64,467,000	63,497,000	(1.5%)
Ending Fund Balance - June 30	<u>\$47,117,000</u>	<u>\$64,467,000</u>	<u>\$63,497,000</u>	<u>\$62,607,000</u>	(1.4%)
Fund Balance:					
Nonspendable	\$4,500,000	\$5,000,000	\$5,100,000	\$5,200,000	2.0%
Restricted	-	500,000	500,000	500,000	0.0%
Assigned	1,800,000	11,267,000	3,497,000	1,507,000	(56.9%)
Unassigned	40,817,000	47,700,000	54,400,000	55,400,000	1.8%
Total Fund Balance	<u>\$47,117,000</u>	<u>\$64,467,000</u>	<u>\$63,497,000</u>	<u>\$62,607,000</u>	(1.4%)

Source: CCSD Budget Department

Underlying Assumptions and Significant Revenue Trends

Distributive School Account (DSA) funding is a significant component (82.9%) of the General Operating Fund revenues and is mostly determined by the biennial Nevada State Legislature. Key funding elements involve LSST (sales) taxes and property tax collections based upon fluctuating local property valuations. Expenditures for salaries and benefits could fluctuate significantly based upon final agreements from the ongoing negotiations with each of the employee unions.

Future LSST and property tax collection projections are based upon a conservative vision for a local economy that has not reflected a measurable return to pre-2009 levels of growth. Expenditure projections were determined through a conservative historical trending that assumes no cost of living increases to employee salary schedules and contained expenditure appropriations to arrive at a nominal ending fund balance.

As previously discussed on pages Fin-14 and Fin-15, CCSD revenues are predicated on the Nevada Plan which limits revenues received, and in turn, expenditures spent on education. Please refer back to these pages regarding the Nevada Plan.

The following pages include an explanation for the functions and commitment items found in the General Operating Fund Budget and the General Operating Fund Budget by Operating Unit listed in Division order.

Description of Functions

This dimension is used to describe the functional activity for which a service or material object is required. The functions are classified into five areas: Instruction, Support Services, Operation of Non-Instructional Services, Facilities Acquisition and Construction, and Debt Service. Functions are further classified into sub-functions.

Function	Description
	Instructional Services
1000	Instructional Services. This function includes the activities dealing directly with the interaction between teachers and students. These expenditures can be identified as being directly related to instruction of students in a learning situation. Teacher salaries, teacher assistant salaries, purchased services essential to the subject taught, and equipment, furniture, and supplies directly related to instruction are examples of the expenditures that are included.
	Support Services
2100	Student Support Services. This function accounts for activities designed to assess and improve the well-being of students and to supplement the teaching process. The costs necessary to manage and provide guidance, health, psychological, and nursing services, in addition to assessing and testing students with respect to career and educational opportunities, are recorded here. Salaries and benefits of personnel, purchased services, office supplies, and equipment are examples of included cost items.
2200	Instructional Staff Support Services. This function accounts for activities associated with assisting the instructional staff with the content and process of providing learning experiences for students. It includes responsibilities in such areas as curriculum supervision, in-service education for professional personnel, and supplies and equipment to support the instructional program. This function also embraces the preparation, maintenance, and distribution of library and media resources used to support instruction.
	Support Services - Continued
2300	General Administration Support Services. This function covers those activities concerned with establishing and administering policy essential for the operations of the entire District. It includes responsibilities in such areas as the Board of School Trustees and the offices of the superintendent and school associate superintendents. Costs include staff salaries and benefits, purchased services, supplies, and equipment to support general administration.
2400	School Administration Support Services. This function covers those activities which have the purpose of directing, managing, and supervising a school. It includes the principal, assistant principal, dean, and other administrative and clerical staff. Costs necessary to provide personnel, purchased services, supplies and equipment to manage and operate a school are classified in this function.
2500	Central Administration Support Services. This function covers those activities that support administrative and instructional functions, including fiscal services, human resources, planning, and administrative information technology. Costs include staff salaries, purchased services, supplies, and equipment to support these activities.
2600	Operation and Maintenance of Plant Services. This function accounts for those activities concerned with keeping the physical plant open, comfortable, and safe for use, and with keeping the grounds, buildings, and equipment in effective working condition and state of repair. These include the activities of maintaining safety in buildings, on the grounds, and in the vicinity of schools.
2700	Student Transportation Services. This function covers the costs of conveying students to and from school as directed by state and federal law. This includes transportation between home and school as well as trips to school-related activities. Costs related to the operation, service, and maintenance of vehicles used to transport students are classified in this function.
2900	Other Student Support Services. This function covers all other support services not classified elsewhere.



Description of Functions - Continued

Function	Description
	Operation Of Non-Instructional Services
3100	Child Nutrition Services. This function encompasses those activities which have as their purpose the management of the food services program of the school or school system, and serving of regular and incidental meals, lunches, breakfasts, or snacks in connection with school activities. It includes directing and managing food services, preparing and serving food, operating kitchen equipment, and storage of food and equipment.
	Facilities Acquisition And Construction
4100	Land Acquisition Services. This function records activities concerned with initially acquiring and improving land.
4200	Land Improvement Services. This function records activities concerned with making permanent improvements to land, such as grading, fill, and environmental remediation.
4300	Architectural and Engineering Services. This function records activities of architects and engineers related to acquiring and improving sites and improving buildings. Charges are made to this function only for those preliminary activities that may or may not result in additions to the district's property.
4500	Building Acquisition and Construction Services. This function records activities concerned with buying or constructing buildings.
4600	Site Improvement Services. This function records activities concerned with making non-permanent improvements or enhancements to building sites. These improvements include fencing, walkways, tunnels, and temporary landscaping.
4700	Building Improvement Services. This function records activities concerned with building additions and with installing or extending service systems and other built-in equipment.
4900	Other Facilities Acquisition and Construction Services. This function records activities that cannot be classified above.
	Debt Service
5000	Debt Service. This function records activities related to servicing the long-term debt of the District, including payments of principal, interest, and other debt issuance costs.

Description Of Commitment Items (Objects)

This dimension is used to describe the service or commodity obtained as the result of a specific expenditure. There are 11 major categories used by the District to identify objects.

Object	Description
5116	Personnel Services Salaries - Licensed Staff - Amounts paid to licensed employees of the District who are considered to be in positions of a permanent nature or hired temporarily, including personnel substituting for those in permanent positions.
5117	Personnel Services Salaries - Support Staff - Amounts paid to support staff employees of the District who are considered to be in positions of a permanent nature or hired temporarily, including personnel substituting for those in permanent positions.
5118	Personnel Services Salaries - Administrative Staff - Amounts paid to the administrative category of employees in the District who are considered to be in positions of a permanent nature or hired temporarily, including personnel substituting for those in permanent positions.
52--	Employee Benefits - Amounts paid by the District on behalf of employees. These amounts are not included in the gross salary but are in excess of that amount. Such payments are fringe benefit payments, and while not paid directly to employees, nevertheless are part of the cost of personnel services. These payments include those to the Public Employees' Retirement System (PERS), Federal Insurance Contributions Act (FICA), State Unemployment Insurance (SUI), Employee Group Insurance (EGI), Occupational Injury Management (OIM), and Medicare (MED).
5300	Professional and Technical Services - Services which by their nature can be performed only by persons or firms with specialized skills and knowledge. While a product may or may not result from the transaction, the primary reason for the purchase is the service provided. Included are the services of architects, engineers, auditors, dentists, medical doctors, lawyers, consultants, accountants, etc.
5400	Purchased Property Services - Services purchased to operate, repair, maintain, and rent property owned and/or used by the District. These services are performed by persons other than District employees. These include water, sewer, and disposal services.

Description Of Commitment Items (Objects) - Continued

Object	Description
5500	Other Purchased Services - Amounts paid for services rendered by organizations or personnel not on the payroll of the District other than professional and technical services or property services. These include insurance (other than employee benefits), telephone, advertising, and tuition.
5600	Supplies - Amounts paid for material items of an expendable nature that are consumed, worn out, or deteriorated in use, or items that lose their identity through fabrication or incorporation into different or more complex units or substances. These include gas (heat), electricity, gasoline, books, periodicals, and audiovisual materials.
5700	Property/Equipment - Expenditures for the acquisition of fixed assets, including expenditures for land or existing buildings and improvements of grounds, initial equipment, and replacement of equipment.
5800	Other Expenses - Amounts paid for goods and services not otherwise classified in preceding categories.

